

Unaudited Condensed Consolidated Interim Financial
Statements of

ICPEI Holdings Inc.

For three months ended March 31, 2022 and 2021

NOTICE OF NO AUDITOR REVIEW OF
CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

In accordance with National Instrument 51-102 of the Canadian Securities Administrators, the Company discloses that its external auditors have not reviewed the unaudited condensed consolidated interim financial statements for the three months ended March 31, 2022. These financial statements have been prepared by management and approved by the Audit Committee and the Board of Directors of the Company.

ICPEI HOLDINGS INC.
Consolidated Balance Sheets
(unaudited, in thousands of Canadian dollars)

	Note	March 31, 2022	December 31, 2021
Assets			
Cash and cash equivalents	7	15,267	16,485
Accounts receivable		19,870	19,815
Investments	7	52,596	54,518
Due from insurance companies		450	-
Deferred policy acquisition costs		8,303	8,156
Income taxes recoverable		414	310
Reinsurers' share - unearned premiums		1,709	1,050
- provision for unpaid claims	8	4,152	4,230
Deferred income taxes		492	341
Prepaid expenses and other assets		2,146	1,907
Right of use asset		204	273
Goodwill		378	378
Total assets		105,981	107,463
Liabilities			
Accounts payable and accrued liabilities		5,261	8,097
Bank loan	15	2,700	2,775
Income taxes payable		-	1,178
Unearned premiums		33,944	33,339
Unearned commission		261	269
Provision for unpaid claims	8	35,197	34,430
Lease liability		96	111
Due to reinsurers		-	112
Total liabilities		77,459	80,311
Shareholder's Equity			
Share capital		7,529	6,679
Contributed surplus		1,507	1,507
Retained earnings		20,160	18,510
Accumulated other comprehensive (loss) income	12	(674)	456
Shareholder's equity		28,522	27,152
Total liabilities and shareholder's equity		105,981	107,463

The accompanying notes are an integral part of these condensed consolidated interim financial statements.

ICPEI HOLDINGS INC.
Consolidated Statements of Income and Comprehensive Income
(unaudited, in thousands of Canadian dollars, except per share amounts)

		3 months ended March 31	
	Note	2022	2021
Revenue			
Gross written and assumed premiums		17,467	11,374
Less premiums ceded to reinsurers		(1,492)	(407)
Net written and assumed premiums		15,975	10,967
Change in gross unearned premiums		(605)	(146)
Change in unearned premiums, reinsurers' share		659	(118)
Change in provision for unearned premiums		54	(264)
Net earned premiums		16,029	10,703
Investment income, net	7	223	674
Total revenue		16,252	11,377
Expenses			
Gross claims incurred		7,634	5,130
Claims from reinsurers		78	274
Net incurred claims		7,712	5,404
Gross acquisition costs		4,298	2,596
Recoveries from reinsurers		(15)	(16)
Net acquisition costs		4,283	2,580
Operating costs	11	2,532	1,922
Income before income taxes and impact of change in discount rate on claims		1,725	1,471
Impact of change in discount rate on claims ⁽¹⁾		582	(5)
Income before income taxes		2,307	1,466
Income tax expense	10	657	377
Net income		1,650	1,089
Attributed to:			
Shareholders of the Company		1,650	773
Non-controlling interest	14	-	316
Net income		1,650	1,089
Other comprehensive loss, net of taxes that may be classified subsequently to net income			
Available-for-sale investments:			
Change in net unrealized losses		(1,736)	(100)
Reclassification of net realized losses to net income		160	35
Tax impact		446	19
Other comprehensive loss		(1,130)	(46)

ICPEI HOLDINGS INC.
Consolidated Statements of Income and Comprehensive Income (continued)
(unaudited, in thousands of Canadian dollars, except per share amounts)

		3 months ended	
		March 31	
	Note	2022	2021
Attributed to:			
Shareholders of the Company		(1,130)	(35)
Non-controlling interest	14	-	(11)
Other comprehensive loss		(1,130)	(46)
Total comprehensive income		520	1,043
Attributed to:			
Shareholders of the Company		520	738
Non-controlling interest	14	-	305
Total comprehensive income		520	1,043
Earnings per share attributable to shareholders of the Company	13		
Earnings per share – basic		\$0.11	\$0.06
Earnings per share – diluted		\$0.11	\$0.06

(1) As interest rates may change each period, and have an impact to the incurred claims, management believes it is beneficial to the users to see the impact of this change separately in order to understand the true movement in claims incurred.

The accompanying notes are an integral part of these condensed consolidated interim financial statements.

ICPEI HOLDINGS INC.
Consolidated Statements of Changes in Equity
(unaudited, in thousands of Canadian dollars)

	Share Capital	Contributed Surplus	Accumulated Other Comprehensive Income	Retained Earnings	Shareholders' Equity	Non- controlling Interest	Total Equity
Balance at January 1, 2022	6,679	1,507	456	18,510	27,152	-	27,152
Net income	-	-	-	1,650	1,650	-	1,650
Other comprehensive (loss)	-	-	(1,130)	-	(1,130)	-	(1,130)
Total comprehensive (loss) income	-	-	(1,130)	1,650	520	-	520
Common shares issued	850	-	-	-	850	-	850
Balance at March 31, 2022	7,529	1,507	(674)	20,160	28,522	-	28,522

	Share Capital	Contributed Surplus	Accumulated Other Comprehensive Income	Retained Earnings	Shareholders' Equity	Non- controlling Interest	Total Equity
Balance at January 1, 2021	2,794	1,507	616	14,186	19,103	4,731	23,834
Net income	-	-	-	773	773	316	1,089
Other comprehensive (loss)	-	-	(35)	-	(35)	(11)	(46)
Total comprehensive (loss) income	-	-	(35)	773	738	305	1,043
Balance at March 31, 2021	2,794	1,507	581	14,959	19,841	5,036	24,877

The accompanying notes are an integral part of these condensed consolidated interim financial statements.

ICPEI HOLDINGS INC.
Consolidated Statements of Cash Flows
(unaudited, in thousands of Canadian dollars)

	3 months ended	
	March 31, 2022	March 31, 2021
Cash provided by (used in)		
Operating activities		
Net income	1,650	1,089
Adjusted for		
Reinsurers' share of unearned premiums	(659)	118
Reinsurers' share of unpaid claims	78	864
Provision for unpaid claims	767	113
Unearned premiums	605	146
Deferred income taxes	(151)	(30)
Unearned commissions	(8)	(20)
Deferred policy acquisition costs	(147)	(143)
Amortization on right of use asset	156	99
Amortization on property plant equipment and intangible assets	138	97
Amortization of premiums on bonds	54	40
Fair value change on FVTPL investments	104	(262)
Prepaid expenses & other assets	(211)	(80)
	726	942
Cash flow from changes in		
Accounts receivable	(55)	(169)
Net realized losses	160	10
Income taxes recoverable	(836)	(1,227)
Due to reinsurers	(112)	-
Due from insurance companies	(450)	(373)
Accounts payable and accrued liabilities	(2,836)	(1,617)
Cash used in operating activities	(1,753)	(1,345)
Financing activities		
Common shares issued	850	-
Term loan from bank	(75)	-
Payment of lease liabilities	(102)	(86)
Cash provided by (used in) financing activities	673	(86)
Investing activities		
Purchases of property, equipment and intangible assets	(165)	(107)
Purchases of investments	(7,683)	(8,119)
Sale/maturity of investments	7,710	7,599
Cash used in investing activities	(138)	(627)
Decrease in cash and cash equivalents	(1,218)	(2,058)
Cash and cash equivalents, beginning of period	16,485	11,859
Cash and cash equivalents, end of period	15,267	9,801
Supplementary information		
Income taxes paid	1,645	1,632
Interest received	296	308
Interest paid	23	4
Dividends received	121	54

The accompanying notes are an integral part of these condensed consolidated interim financial statements.

ICPEI HOLDINGS INC.
Notes to the Consolidated Financial Statements
(unaudited, in thousands of Canadian dollars, except per share amounts)

1. Nature of operations

ICPEI Holdings Inc. ("the Company"), incorporated in Canada on August 18, 1997, under the Business Corporations Act (Ontario) is domiciled in Canada and its shares are traded on the TSX Venture Exchange. On July 15, 2021 after receiving approval from shareholders, the Company changed its name to ICPEI Holdings Inc. from EFH Holdings Inc. Earlier the Company's name had changed from Echelon Financial Holdings Inc. to EFH Holdings Inc. after receiving approval from shareholders on December 11, 2020. The Company is principally engaged in property and casualty insurance in the Maritimes provinces along with Quebec and Ontario, Canada through its 100% owned subsidiary – The Insurance Company of Prince Edward Island ("ICPEI"). On April 1, 2021 the Company acquired the remaining 25% ownership of ICPEI that it did not already own. The Company's head office is located at 2800 Skymark Avenue, Suite 200, Mississauga, Ontario.

2. COVID-19 pandemic

COVID-19 did not have any significant impact on the premiums, collections, investments or other operational activities of the Company, but the impact remains uncertain as the pandemic continues to evolve.

The effects on the Company's development of critical estimates during the first quarter of 2022 are described below:

Investment valuation

The Company's valuation technique and recognition of impairment remain unchanged. The Company's investments are valued at fair value using Level 1 or Level 2 inputs that are primarily based on quoted market prices. The Company has no Level 3 investments that require more assumptions and judgement in their valuation. COVID 19 did not have any adverse impact on valuation of investments.

Provision for unpaid claims

ICPEI does not provide insurance coverage specifically for pandemic risk. However, in its commercial property policies, it offers coverage for business interruption. Based on outside legal counsel review, ICPEI does not believe that business interruption claims from pandemic Covid-19 are covered perils. ICPEI will continue to monitor all developments in future. No specific provisions have been provided.

Credit risk

During the first quarter of 2022, the Company's exposure to credit risk continued to remain high primarily due to the continued potential effects of COVID-19 pandemic on the Company's reinsurers, insurance contract receivables from customers, and issuers of the Company's investments in bonds. There were no significant changes used in the first quarter of 2022 to monitor and evaluate credit risks. There was no downgrade of reinsurers' credit rating and there were no significant delinquent payments from customers. Valuation of investment bonds is based on observable market values, which already reflect the associated credit risks associated with the issuers.

ICPEI HOLDINGS INC.
Notes to the Consolidated Financial Statements (continued)
(unaudited, in thousands of Canadian dollars, except per share amounts)

3. Basis of preparation

These condensed consolidated interim financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) applicable to the preparation of interim financial statements, including IAS 34, Interim Financial Reporting. The condensed consolidated interim financial statements should be read in conjunction with the annual financial statements for the year ended December 31, 2021, which have been prepared in accordance with IFRS.

These consolidated financial statements have been authorized for issue by the Board of Directors on May 18, 2022.

4. Summary of significant accounting policies

The accounting policies adopted are consistent with those of the previous financial year-end.

Standards, amendments and interpretations not yet adopted or effective

IFRS 9, Financial Instruments

In July 2014, the IASB published the complete version of IFRS 9 which is effective for annual periods beginning on or after January 1, 2018, with retrospective application. The new standard includes requirements on the classification and measurement of financial assets and liabilities, an expected credit loss model that replaces the existing incurred loss impairment model, and new hedge accounting guidance. The Company has evaluated and meets the requirements to defer the adoption of IFRS 9, since the percentage of liabilities connected with insurance contracts over total liabilities meets the 90% threshold. The company has deferred adoption, until the new insurance contracts standard is adopted effective January 1, 2023. The Company is in the process of implementing the new IFRS 9 accounting standard and evaluating the impact on the results of the Company.

IFRS 17, Insurance Contracts

In May 2017, the IASB published IFRS 17 which is proposed to be effective January 1, 2023, with retrospective application. The standard replaces IFRS 4. The standard is comprehensive in scope and addresses recognition, measurement, presentation and disclosure for insurance contracts. The standard requires the entity to recognize a group of insurance contracts it issues from the earliest of the following: (a) the beginning of the coverage period of the group of contracts; (b) the date when the first payment from a policyholder in the group becomes due; and (c) for a group of onerous contracts, when the group becomes onerous. The measurement approach is based on the following building blocks: (i) a current, unbiased probability-weighted estimate of future cash flows expected to arise as the insurer fulfills the contract; (ii) the effect of the time value of money; (iii) a risk adjustment that measures the effects of uncertainty about the amount and timing of future cash flows; and (iv) a contractual service margin which represents the unearned profit in a contract (that is recognized in net earnings as the insurer fulfills its performance obligations under the contract). Estimates are required to be re-measured each reporting period. In addition, a simplified measurement approach is permitted for short-duration contracts in which the coverage period is approximately one year or less. The Company is in the process of implementing the new IFRS 17 accounting standard and evaluating the impact on the results of the Company.

5. Critical accounting estimates and assumptions

The preparation of the Company's condensed consolidated interim financial statements requires management to use estimates and judgements that affect the amounts reported in the financial statements.

ICPEI HOLDINGS INC.
Notes to the Consolidated Financial Statements (continued)
(unaudited, in thousands of Canadian dollars, except per share amounts)

These estimates and judgements principally relate to the establishment of reserves for claims and expenses, impairments of investment securities, amounts recoverable from re-insurers, and income taxes. As more information becomes known, these estimates and judgements could change and impact future results.

In preparing these condensed consolidated interim financial statements, the significant judgements made by management in applying accounting policies and the key sources of estimation uncertainty were the same as those applied to the annual 2021 consolidated financial statements.

6. Seasonality

The P&C insurance business is seasonal in nature. While net earned premiums reflect the premium volume from quarter to quarter, net underwriting income can be driven by weather conditions or random occurrences, which may vary significantly by quarter.

7. Investments

The following table provides a breakdown of the investment portfolio:

Available for sale	Fair values	
	As at March 31, 2022	As at December 31, 2021
Fixed income		
Canadian		
Federal	7,018	6,256
Provincial	5,038	5,543
Municipal	94	102
Corporate	11,042	12,364
Foreign		
Government	239	-
Corporate	592	626
Total fixed income	24,023	24,891
Corporate value pooled fund	7,144	7,383
Money market pooled funds	626	326
Short-term fixed income and mortgage pooled funds	13,967	14,350
Short-term and Floating rate pooled fund	1,465	2,000
Total pooled funds	23,202	24,059
Common shares		
Canadian	468	452
Canadian - ETF	842	812
Total common shares	1,310	1,264
Total available for sale	48,535	50,214
Fair value through profit or loss		
Preferred shares	3,312	3,527
Preferred shares - ETF	749	777
Total preferred shares	4,061	4,304
Total investments	52,596	54,518
Cash and cash equivalents	15,267	16,485
Total investments including cash and cash equivalents	67,863	71,003

ICPEI HOLDINGS INC.
Notes to the Consolidated Financial Statements (continued)
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Fair value

The Company is responsible for determining the fair value of its investment portfolio by utilizing market-driven fair value measurements from active markets, where available, by considering other observable and unobservable inputs, and by employing valuation techniques, which make use of current market data. The technique employed has remained the same from December 31, 2021. The Company uses a fair value hierarchy to categorize the inputs used in valuation techniques to measure fair value. A description of the inputs used in the valuation of financial instruments is as follows:

Level 1 – Unadjusted quoted prices in active markets for identical assets or liabilities. The fair value of the Company's common and preferred shares is determined based on quoted prices in active markets obtained from external pricing sources.

Level 2 – Inputs, other than quoted prices, that are observable for the investment either directly or indirectly. These inputs include quoted prices for similar instruments exchanged in active markets; quoted prices for identical or similar instruments exchanged in inactive markets; inputs other than quoted prices that are observable for the instruments, such as interest rates and yield curves, volatilities, prepayment speeds, loss severities, credit risks and default rates where available; and inputs that are derived principally from or corroborated by observable market data and correlation or other means. The Company's investments in government securities (including federal, provincial and municipal bonds), corporate securities, commercial mortgage pooled funds, money market pooled funds and infrequently traded securities are priced using publicly traded, over-the-counter prices or broker-dealer quotes which are based on market observable inputs. Observable inputs such as benchmark yields, reported trades, broker dealer quotes, issuer spreads and bids are available for these investments.

Level 3 – Inputs that are not based on observable market data. Management is required to use assumptions regarding unobservable inputs as there is little, if any, market activity in these investments or related observable inputs that can be corroborated at the measurement date. Unobservable inputs require management to make certain projections and assumptions about the information that would be used by market participants in pricing assets. To verify pricing, the Company assesses the rationality of the fair values by comparing to industry-accepted valuation models, to movements in credit spreads, and to recent transaction prices for similar assets where available.

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Notes to the Consolidated Financial Statements (continued)
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The following table provides the classification of the Company's investments within the fair value hierarchy, as outlined, as at March 31, 2022 and December 31, 2021:

March 31, 2022			
	Level 1	Level 2	Total
Fixed income	—	24,023	24,023
Corporate value pooled funds	—	7,144	7,144
Money market pooled funds	—	626	626
Short-term fixed income and mortgage pooled funds	—	13,967	13,967
Short-term and Floating rate pooled fund		1,465	1,465
Common Shares – ETF	842	—	842
Preferred Shares – ETF	749	—	749
Common Shares	468	—	468
Preferred Shares	3,312	—	3,312
	5,371	47,225	52,596

December 31, 2021			
	Level 1	Level 2	Total
Fixed income	—	24,891	24,891
Corporate value pooled funds	—	7,383	7,383
Money market pooled funds	—	326	326
Short-term fixed income and mortgage pooled funds	—	14,350	14,350
Short-term and Floating rate pooled fund	—	2,000	2,000
Common Shares – ETF	812	—	812
Preferred Shares – ETF	777	—	777
Common Shares	452	—	452
Preferred Shares	3,527	—	3,527
	5,568	48,950	54,518

The Company's policy is to recognize transfers into and transfers out of fair value hierarchy levels as of the date of the event or change in circumstances that caused the transfer. There were no transfers from the existing portfolio for the quarter ended March 31, 2022 or December 31, 2021.

The fair values of cash and cash equivalents, account receivables and financial liabilities approximate their carrying values due to their short-term nature.

The Company has interests in unconsolidated structured entities, through investments in pooled funds, which are included in investments on the balance sheet. These entities are not controlled by the Company. The carrying value of pooled funds and maximum exposure to loss as of March 31, 2022 was \$23,202 (December 31, 2021 – \$24,059). The Company has also invested in Common Shares and Preferred Shares ETFs totaling \$1,591 as of March 31, 2022 (December 31, 2021 - \$1,589). Investments in pooled funds consist of units invested in underlying money market and mortgage securities managed by third-party managers. The pooled funds are perpetual private trusts created under trust agreements. Financing is only provided to the pooled funds through the purchase of units and is therefore limited to the investment made.

ICPEI HOLDINGS INC.
Notes to the Consolidated Financial Statements (continued)
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Impaired assets and provisions for losses

A gross unrealized loss of \$1,593 on Available for Sale (AFS) investments at March 31, 2021 (December 31, 2021 – \$205) is recorded, net of tax, in the amount of \$1,110 (December 31, 2021 – \$143) in Accumulated Other Comprehensive Income, primarily due to the impact of higher bond yields on the Company's fixed income portfolio.

Management has reviewed currently available information regarding those financial assets where estimated fair values are less than amortized cost. For those investments that are considered impaired, the Company records the difference between the amortized cost of the financial assets and its fair value as an impairment which reduces investment income recorded in the year.

No impairment on AFS investments was recognized for the three months ended March 31, 2022 (March 31, 2021 - \$nil).

Investment income

The table below provides additional details on net investment income.

	3 months ended	
	March 31	
	2022	2021
Interest income	407	404
Dividend income	121	52
Net realized (losses) gains	(160)	(10)
Fair value change on FVTPL investments	(104)	262
Investment expenses	(41)	(34)
Investment income	223	674

8. Provision for unpaid claims

Provision for unpaid claims are maintained to cover the Company's estimated ultimate liability for unpaid losses and loss adjustment expenses with respect to reported and unreported claims incurred as of the end of each accounting period.

The Company determines the discount rate based on the expected return on its investment portfolio of assets with appropriate assumptions for interest rates relating to reinvestment of maturing investments. The Company discounts its best estimate as follows, which is for all lines of business within the reporting entity:

Entity	March 31, 2022	December 31, 2021
ICPEI	3.15%	2.09%

The Company recorded a \$692 addition, as at March 31, 2022, to the net provision for unpaid claims relating to unfavourable development in prior years' estimates (December 31, 2021 – \$611 favourable).

To recognize the uncertainty in establishing these best estimates, to allow for possible deterioration in experience, and to provide greater comfort that the actuarial liabilities are adequate to pay future claims, the Company includes provisions for adverse deviations (PFADs) in some assumptions relating to claims development, reinsurance recoveries, and future investment income. The PFADs selected are in the mid-range of those recommended by the Canadian Institute of Actuaries. The aggregate impact of the

ICPEI HOLDINGS INC.
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provision for adverse deviation is to increase the provision for unpaid claims on a net basis by \$1,996 as at March 31, 2022 (December 31, 2021 – \$1,947).

Claims development

Provision for unpaid claims analysis	March 31, 2022	December 31, 2021
Unpaid claims, beginning of year, net	30,200	25,985
Unfavourable / (favourable) prior year claims development	692	(611)
Net claims incurred in current period	6,443	24,706
Paid on claims occurring during		
Current period	(2,434)	(12,988)
Prior period	(3,856)	(6,892)
Unpaid claims, end of period, net	31,045	30,200
Reinsurers' share	4,152	4,230
Gross unpaid claims	35,197	34,430

The development of insurance liabilities provides a measure of the Company's ability to estimate the ultimate value of claims.

Assumptions used to develop the provision estimate for unpaid claims and adjustment expenses are selected by class of business and geographic location. Consideration is given to the characteristics of the risks, historical loss development factors and payment patterns, reinsurance recoveries, claims frequency and severity, inflation and any other pertinent factors. Some assumptions require a significant amount of judgement such as the expected impacts of future judicial decisions and government legislation. There were no new assumptions identified in the first quarter as having a potential or identifiable material impact on the overall claims estimate.

9. Risk management

As a provider of insurance products, effective risk management is fundamental to the Company's ability to protect the interests of its customers and shareholders. The Company is exposed to risks of loss pertaining to insurance products. These include risks surrounding product and pricing, underwriting and claims, catastrophic exposure, and matching of assets and liabilities. The Company is also exposed to potential loss from various risks, including interest rate risk, equity market fluctuation risk, credit risk, liquidity risk, cyber security risk, and to a lesser extent foreign exchange risk.

The Company has written principles for overall risk management, as well as written policies covering specific areas such as underwriting, reinsurance, foreign exchange risk, interest rate risk, credit risk, use of derivative financial instruments and non-derivative financial instruments and investment of excess liquidity.

Insurance risk

The risk under any one insurance contract is the possibility that the event occurs and the uncertainty of the amount of the resulting claim. By the very nature of an insurance contract, the risk is random and therefore unpredictable. The principal risk that the Company faces under its insurance contract is that the actual claims payments exceed the carrying amount of the insurance liabilities. This could occur because claims frequency or severity is greater than estimated. Insurance events are random and the actual number and amount of claims will vary from year-to-year from the estimate.

The concentration of insurance risk by product line, country, province or state, and underlying currency, will

ICPEI HOLDINGS INC.
Notes to the Consolidated Financial Statements (continued)
(unaudited, in thousands of Canadian dollars, except per share amounts)

also impact financial results depending on the nature and location of events.

Interest rate risk

Fluctuations in interest rates have a direct impact on the fair valuation and future cash flow of the Company's fixed income investment portfolio. Generally, the Company's investment income will be reduced during sustained periods of lower interest rates, as higher yielding fixed income investments mature or are sold and the proceeds are reinvested at lower rates. During periods of rising interest rates, the fair value of the Company's existing fixed income investments will generally decrease, and gains on fixed income securities will likely be reduced.

The sensitivity analysis for interest rate risk as set out in the table below illustrates the impact of changes in interest rates on other comprehensive income ("OCI") relating to the fixed income investment portfolio as at March 31, 2022, and December 31, 2021, based on parallel 100 basis point shifts in interest rates up and down in 50 basis point increments.

Change in interest rates As at March 31, 2022	Fair value of fixed income and pooled funds	Hypothetical change on fair value	Effect on OCI net of tax
100 basis point rise	45,932	(2.7)%	(901)
50 basis point rise	46,579	(1.4)%	(450)
No change	47,225	—	—
50 basis point decline	47,871	1.4%	450
100 basis point decline	48,517	2.7%	901

Change in interest rates As at December 31, 2021	Fair value of fixed income and pooled funds	Hypothetical change on fair value	Effect on OCI net of tax
100 basis point rise	47,601	(2.8)%	(939)
50 basis point rise	48,275	(1.4)%	(470)
No change	48,949	—	—
50 basis point decline	49,623	1.4%	470
100 basis point decline	50,297	2.8%	939

Liquidity risk

Liquidity risk is the risk that the Company may not have sufficient liquid financial resources to meet its obligations when they fall due, or would have to incur excessive costs to do so. The Company's liquidity management strategy is to ensure that there is sufficient cash to meet its financial commitments as they become due. To manage cash flow requirements, the Company maintains a portion of invested assets in liquid investments.

ICPEI HOLDINGS INC.
Notes to the Consolidated Financial Statements (continued)
(unaudited, in thousands of Canadian dollars, except per share amounts)

The maturity profile of bonds is as follows, as at March 31, 2022 and December 31, 2021:

March 31, 2022	Less than 1 year	1 – 3 years	3 – 5 years	Greater than 5 years	Total
Bonds	142	9,841	7,596	6,444	24,023
Cash and cash equivalents	15,267	—	—	—	15,267
Broker loans	—	564	—	—	564
Accounts receivable	19,870	—	—	—	19,870
Total	35,279	10,405	7,596	6,444	59,724
Percentage of total	59%	17%	13%	11%	100%

December 31, 2021	Less than 1 year	1 – 3 years	3 – 5 years	Greater than 5 years	Total
Bonds	699	8,974	8,514	6,704	24,891
Cash and cash equivalents	16,485	—	—	—	16,485
Broker loans	—	667	—	—	667
Accounts receivable	19,815	—	—	—	19,815
Total	36,999	9,641	8,514	6,704	61,858
Percentage of total	60%	15%	14%	11%	100%

The following tables summarize the expected timing of cash flows arising from insurance obligations, on an undiscounted basis, as at March 31, 2022 and December 31, 2021:

March 31, 2022	Less than 1 year	1 – 3 years	3 – 5 years	Greater than 5 years	Total
Gross claim liabilities	14,942	10,729	5,145	3,955	34,771
Less: Reinsurance recoverable	2,313	829	304	677	4,123
Net actuarial liabilities	12,629	9,900	4,841	3,278	30,648

December 31, 2021	Less than 1 year	1 – 3 years	3 – 5 years	Greater than 5 years	Total
Gross claim liabilities	14,173	10,322	4,957	3,837	33,289
Less: Reinsurance recoverable	2,258	902	266	675	4,101
Net actuarial liabilities	11,915	9,420	4,691	3,162	29,188

Equity price risk

Fluctuations in the value of equity investments affect the level and timing of recognition of gains and losses on securities held, and cause changes in realized and unrealized gains and losses. General economic conditions, political conditions, and many other factors can also adversely affect the stock market and, consequently, the value of the equity investments held.

The Company has policies to limit and monitor its exposure to individual issuers and classes of issuers of equity securities.

The table below summarizes the potential impact of a 10% change in the value of the equity securities (common and preferred shares) on net income and OCI for the three months ended March 31, 2022, and

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the year ended December 31, 2021. Certain shortcomings are inherent in the method of analysis presented, as the analysis is based on the assumption that all equity holdings increased/decreased by 10% with all other variables held constant.

Change in equity holdings	Effect on net income (loss) net of tax		Effect on OCI net of tax	
	March 31, 2022	December 31, 2021	March 31, 2022	December 31, 2021
10% rise	283	300	91	88
10% decline	(283)	(300)	(91)	(88)

Credit risk

The Company is exposed to credit risk principally through its investment securities and balances receivable from policyholders and reinsurers. The Company has policies to limit and monitor its exposure to individual issuers and classes of issuers of investment securities which do not carry the guarantee of a national or Canadian provincial government. The Company's credit exposure to any one individual policyholder is not material. The Company has policies that limit its exposure to individual reinsurers and regular review processes to assess the creditworthiness of reinsurers, with whom it transacts business.

Cyber security risk

Information technology and cyber security risks continue to increase as attacks have become more frequent and sophisticated. We are more dependent on technology and critical applications to operate our business more effectively. To ensure the security of our systems, the safeguard of our information, we plan, test and execute our continuity and security plans. This includes threat and vulnerability assessments and monitoring of trending threats to mitigate vulnerabilities.

Fixed income portfolio

A breakdown of the fixed income portfolio by credit rating is shown below as at March 31, 2022 and December 31, 2021:

	As at March 31, 2022		As at December 31, 2021	
	Fair value	%	Fair value	%
AAA	8,337	35%	7,399	30%
AA	4,353	18%	5,262	21%
A	9,244	38%	10,096	41%
BBB	2,089	9%	2,134	8%
Total	24,023	100%	24,891	100%

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Preferred share portfolio

A breakdown of the preferred shares portfolio by credit rating is shown below as at March 31, 2022 and December 31, 2021:

	As at March 31, 2022		As at December 31, 2021	
	Fair value	%	Fair value	%
P2	2,981	90%	3,025	86%
P3	331	10%	502	14%
Total	3,312	100%	3,527	100%

10. Income taxes

The income tax expense is as follows:

	3 months ended March 31	
	2022	2021
Current	810	407
Deferred	(153)	(30)
	657	377

The effective income tax rates are different from the combined federal and provincial income tax rates.

The consolidated statements of income and comprehensive income contain items that are non-taxable or non-deductible for income tax purposes, which cause the income tax expense to differ from what it would have been if based on statutory rates.

The difference is broken down as follows:

	3 months ended March 31	
	2022	2021
Income tax expense calculated on statutory rates	26.5%	26.5%
Increase (decrease) in income tax rates resulting from:		
Non-taxable income	(1.2)%	(1.0)%
Statutory rate difference	3.0%	0.2%
Other	0.2%	—
Effective income tax rate	28.5%	25.7%

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11. Operating costs by nature

The table below presents operating costs by major category.

	3 months ended March 31	
	2022	2021
Salaries and benefits	1,433	970
Systems costs	215	177
Professional fees	138	88
Directors' and Regulatory Filing fees	45	31
Occupancy cost	53	73
Printing and postage	50	39
Facility	92	143
Interest expense	29	4
Amortization expense	294	197
Other expenses	183	200
	2,532	1,922

Certain comparative figures have been reclassified to conform to the presentation adopted in the current year.

12. Accumulated other comprehensive income

A breakdown of the accumulated other comprehensive income is shown below as at March 31, 2022 and December 31, 2021:

	As at March 31, 2022	As at December 31, 2021
Gross unrealized (losses) gains	(1,060)	516
Tax impact	386	(60)
Ending balance	(674)	456

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13. Earnings per share

Earnings per share are calculated in the following table:

	3 months ended	
	March 31	
Total Earnings per Share	2022	2021
Basic earning per share:		
Net income available to shareholders	1,650	773
Average number of common shares	15,168	12,007
Basic earnings per share	\$0.11	\$0.06
Diluted earnings per share:		
Average number of common shares	15,168	12,007
Average number of dilutive common shares under employee stock compensation plan	214	110
Average number of diluted common shares	15,382	12,117
Diluted earnings per share	\$0.11	\$0.06

14. Non-controlling interest

On April 1, 2021, the Company acquired the remaining 25% ownership of ICPEI that it did not already own. Total cash consideration paid was \$6,315 plus expenses. The transaction was financed partly by issuing 2,735,600 common shares of the Company through a non-brokered private placement at a price of \$1.42 per Share for \$3,885. The Company also obtained a \$3,000 Term Loan.

Prior to this transaction, the Company had non-controlling interests attributable to the subsidiary of ICPEI. The following table summarize the comprehensive income attributable to the non-controlling shareholders:

	3 months ended	
	March 31	
	2022	2021
Revenue		
Gross written and assumed premiums	—	2,844
Net earned premiums	—	2,676
Investment Income	—	168
Total revenue	—	2,844
Expenses		
Net incurred claims	—	1,351
Net acquisition costs	—	645
Operating costs	—	422
Total expenses	—	2,418
Income before income taxes	—	426
Income tax expense	—	110
Net income attributable to NCI	—	316
Other comprehensive (loss) attributable to NCI	—	(11)
Comprehensive income attributable to NCI	—	305

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15. Bank loan

On April 1, 2021, the Company drew a \$3,000 term loan with the National Bank maturing on March 31, 2024 with repayment terms of \$300 per year and \$2,400 on March 31, 2024. During the first quarter of 2022, a repayment of \$75 was made to the bank. The bank has general security on all of the assets of the Company except the shares and any assets of ICPEI. The Company is subject to certain covenants pursuant to its loan agreement. The Company monitors these ratios and reports them to its lenders on a quarterly basis. As at March 31, 2022, the Company was in compliance with all covenants. Interest rates on the term loan are based on Canadian Bankers' Acceptance rates, adjusted by the Company's credit spread. At March 31, 2022, the interest rate of the loan was 3.07%. Interest expense was \$21 for the three months ended March 31, 2022.

The Company has a \$2,000 revolving credit line with National Bank which has not been drawn.

16. Segmented information

The Company operates through two segments: Personal Lines and Commercial Lines businesses. Through its Personal Lines segment, the Company is engaged primarily in the underwriting of automobile insurance and personal property. Through its Commercial Lines, the Company designs and underwrites commercial property and commercial automobile.

The effect of reinsurance is reflected in the revenue and results of each segment. The investment activities consist of managing the investment portfolio for the Company as a whole. Investment income is shown net of investment expenses. The corporate and other activities include holding company expenses not attributable to a division.

The following table summarizes the net income before income taxes by Personal and Commercial Lines:

	3 months ended March 31	
	2022	2021
Revenue		
Net earned premiums		
- Personal Lines	8,582	6,792
- Commercial Lines	7,447	3,911
Total net earned premium	16,029	10,703
Net claims incurred		
- Personal Lines	4,867	3,869
- Commercial Lines	2,845	1,535
Net claims	7,712	5,404
Net expenses		
- Personal Lines	3,383	2,715
- Commercial Lines	3,071	1,551
Total	6,454	4,266
Total net expenses	14,166	9,670
Income before income taxes		
- Personal Lines	332	208
- Commercial Lines	1,531	825

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Underwriting income	1,863	1,033
Corporate and other	(361)	(236)
Impact of change in net claims discount rate	582	(5)
Investment income	223	674
Total income before income taxes	2,307	1,466